HILLSDALE BOARD OF EDUCATION

HILLSDALE EDUCATION ASSOCIATION

TEACHERS AGREEMENT

FOR THE PERIOD

July 1, 2023-June 30, 2027

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ARTICLE I RECOGNITION

The Hillsdale Board of Education (hereinafter referred to as "the Board"), after examination of all signed authorization cards, hereby recognizes the Hillsdale Education Association (hereinafter referred to as "the Association") as the exclusive negotiating representative in accordance with the provisions of Chapter 303, New Jersey Public Laws of 1968, for all full-time and part-time certificated employees under contract, with the following exceptions:

- A. Supervisory and executive personnel including:
 - 1. Principals, Assistant Principals
 - 2. Supervisors of Instruction
 - 3. Supervisor of Special Services
- B. All personnel independently contracted by the Board
- C. Teacher Aides
- D. Substitutes

NOTICE TO PARTIES

All notice or communications by and between the parties shall be as below:

If by the Association to the Board:

Superintendent of Schools 32 Ruckman Road Hillsdale, New Jersey 07642

If by the Board to the Association:

Association President School Building Address or Home Address

The Association shall be required to notify the Superintendent of Schools of the home and school address of the Association President within five (5) calendar days of the date of taking office.

The use of masculine or feminine gender in this agreement shall be construed as including both genders and not as sex limitations.

ARTICLE II GRIEVANCE PROCEDURE

Definition

A "grievance" shall mean a complaint by an employee of the Hillsdale Public School System or the Association who claims that there has been to him a personal loss, injury or inconvenience because of a violation, misinterpretation or misapplication, of the contract, an administrative decision, including a disciplinary determination, and/or an established policy governing the employees' terms and conditions of employment. The term "grievance" shall not apply to:

- A. any matter for which a method of review is prescribed by law; or
- B. any rule or regulation of the State Commissioner of Education; or
- C. a complaint of a nontenure teacher which arises by reason of his not being reemployed.

A Grievance to be considered under this procedure must be initiated by the employee or Association within thirty (30) calendar days of its occurrence, assuming the employee or Association could reasonably be expected to do so.

Procedure

<u>Level I - Principal</u> (Informal)

Any employee who has a grievance shall discuss it first with his principal (or immediate superior or department head, if applicable) in an attempt to resolve the matter informally at that level.

Level II - Principal

If as a result of the discussion the matter is not resolved to the satisfaction of the employee within ten (10) school days, he shall set forth his grievance in writing to the principal specifying:

- D. The nature of the grievance including what contract provisions, Board Policy, or Administrative decision is being grieved and what remedy is being sought.
- E. The nature and extent of the injury, loss or inconvenience.
- F. The results of previous discussions.

The principal shall communicate his decision to the employee in writing within ten (10) school days of receipt of the written grievance.

Level III - Superintendent

The employee may appeal the principal's decision to the Superintendent of Schools within ten (10) school days. The appeal to the Superintendent must be made in writing reciting the matter

submitted to the principal as specified above. The Superintendent shall attempt to resolve the matter as quickly as possible but within a period not to exceed ten (10) school days. The Superintendent shall communicate his decision in writing to the employee.

Level IV - Board of Education

If the grievance is not resolved to the employee's satisfaction, he may request a review by the Board within ten (10) school days. The request shall be submitted in writing through the Superintendent of Schools who shall attach all related papers and forward the request to the Board within ten (10) school days. The Board, or a committee thereof, shall review the grievance and may hold a hearing with the employee within thirty (30) calendar days of receipt of the- grievance by the Board. The Board shall render a decision in writing within thirty (30) calendar days of receipt of the grievance by the Board or within thirty (30) calendar days of the date of the conclusion of the hearing with the employee.

Level V - Arbitrator

If the employee is dissatisfied with the decision of the Board, the Association may request the appointment of an arbitrator, such request to be made known to the Superintendent no later than two weeks after the decision, in writing, of the Board was made known. Nothing in this Agreement shall prevent the Board and the Association from requesting arbitration on items which are consonant with the definition of grievance.

The following procedure will be used to secure the services of an arbitrator:

A. A request will be made to P.E.R.C. to submit a roster of persons qualified to function as an arbitrator in the dispute in question. The parties shall be bound by P.E.R.C. rules in the selection of an arbitrator.

The arbitrator shall limit himself to the issues submitted to him and shall consider nothing else. He can add nothing to, nor subtract anything from, the Agreement between the parties or any policy of the Board. The recommendations of the arbitrator shall only be advisory. Only the Board and the aggrieved and his representatives shall be given copies of the arbitrator's report of findings and recommendations. This shall be accomplished within thirty (30) days of the completion of the hearings.

Costs

The cost for the services of the arbitrator, including per diem expenses if any, and actual and necessary travel and subsistence expenses, will be borne equally by the Board and the Association. Any other expenses incurred shall be paid by the party incurring same.

ARTICLE III SALARIES

A. Salaries for all full-time certificated personnel, exclusive of supervisory and executive personnel, shall be as set forth in this Agreement. Part-time certificated personnel shall be paid a proportionate amount of the appropriate salary guide step.

B. Manner of Payment

- 1. Teachers employed on a ten (10) month basis shall be paid in twenty (20) equal semi-monthly installments.
- 2. Employees may individually elect to have a fixed sum (in multiples of \$5.00) deducted from their pay. These funds, as provided in Chapter 310, Laws of 1966, shall be paid to a Credit Union or Bank organized under the laws of this State or of the United States. Written authorization for such deductions shall be made according to a standard contract form provided by the Board.
- 3. The staff will be informed of the pay schedule for the school year by the first pay period in September.
- 4. All employees shall participate in direct deposit. The Board will make direct payments of salary checks into each employee's bank account. All employees will be able to access salary checks, W-2s, and related information through an online employee portal.

C. Summer Employment

- 1. Full-time Middle School Guidance Counselors will be required to work three (3) additional weeks after the close of school in June. (One week immediately after the close of school in June, one week during the summer, and one week immediately before the opening of school in September.) Full-time Elementary School Guidance Counselors will be required to work one (1) additional week after the close of school in June. (One week immediately before the opening of school in September.) This schedule can be revised with the approval of the Superintendent.
- 2. Payment for summer employment by Child Study Team Members, School Counselors, Speech Correctionists, related service providers, and School Nurses, and Teachers employed to write curriculum or perform other non-instructional teaching responsibilities will be the employee's contractual daily rate up to a maximum of \$320 per diem for the first ten (10) days and \$345 per diem beyond ten (10) days. Related Service Providers such as Occupational and Physical Therapists and teachers who attend IEP and 504 meetings shall be paid Fifty Dollars (\$50) per meeting.

ARTICLE IV TEMPORARY LEAVES OF ABSENCE

Teachers shall be entitled to the following leaves of absence with full pay for each school year. For less than full-time employees, application of this Article shall be prorated accordingly. Leaves taken pursuant to this Article shall be in addition to any sick leave to which a teacher is entitled under the law. Copies of applicable sections of Title 18A, New Jersey Statutes, will be provided in the Teacher Handbook.

A. Personal Days:

- 1. <u>Days Granted</u>: Five (5) days for personal, legal, business, household, paternity, or family matters which require absence during school hours. Notification to the Superintendent through the Building Principal or immediate superior of personal leave shall be made at least three (3) days before taking such leave except in the case of emergency. The employee shall not be required to state a reason for taking such leave other than he is taking it under this section, except in the event the employee is to take such a day immediately before or after a holiday in the Hillsdale School District. In such cases, the employee shall give the specific reasons, in writing, for such day(s) and shall be subject to a salary reduction of 1/400 of his/her annual salary for each day taken. This reduction may be waived by the Superintendent. The decision of the Superintendent is final and shall not be subject to the provisions of the grievance procedure.
- 2. <u>Conversion to Accumulated Sick Leave</u>: Unused personal days shall be converted to accumulated sick leave days under the following formula:
 - a. If a teacher does not use any personal days during a school year, five (5) sick leave days shall be added to the teacher's accumulated sick leave;
 - b. If a teacher uses only one (1) personal day during a school year, four (4) sick leave days shall be added to the teacher's accumulated sick leave;
 - c. If a teacher uses two (2) personal days during a school year, three (3) sick leave days shall be added to the teacher's accumulated sick leave;
 - d. If a teacher uses three (3) personal days during a school year, two (2) sick leave day shall be added to the teacher's accumulated sick leave; and
 - e. If a teacher uses four (4) or more personal days during a school year, he or she shall not have any sick leave days added to his or her accumulated sick leave.

B. <u>Professional Days</u>

1. Up to two (2) days for the purpose of visiting other schools or attending meetings or conferences of an educational nature, subject to the approval of the Superintendent.

2. Absence initiated by the Administration or Board for teachers to attend meetings or conventions concerning school business shall not be credited to the above provision.

C. Bereavement Leave

- 1. <u>Immediate Family</u>: Up to five (5) days shall be granted at any one time for the passing of a teacher's spouse, domestic partner, child, child-in-law, parent, parent-in-law, sister, brother, sister- or brother-in-law, or any other member of the immediate household. In extraordinary circumstances, the Superintendent may grant the remainder of the unused days at another time.
- 2. Extended Family: Up to two (2) days shall be granted at any one time for the passing of a teacher's grandparent, aunt, or uncle. If the relative lived at a significant distance, extended time for traveling may be granted by the Superintendent with pay, less the established rate of a substitute. Effective July 1, 2023, up to three (3) days shall be granted at any one time for the passing of teacher's grandparent.
- 3. Other Relatives or Friends: One (1) day at any one time for the passing of a relative not mentioned in the previous paragraphs, or for the passing of a close friend. If the relative or friend lived at a significant distance, extended time for traveling may be granted by the Superintendent with pay, less the established rate of a substitute.
- 4. <u>Staff Member or Student</u>: For the passing of a teacher or student in the school district, a representative number of teachers, such number to be at the Superintendent's discretion in consultation with the Building Principal and Association leadership, shall be granted time off to attend the funeral. Personal Days, as described in Part A. above, may not be used to circumvent this section.
- D. <u>Illness or Emergency in Immediate Family</u> (As defined in C. of this Article): The employee shall be granted three (3) days' absence during any given school year without loss of pay. In addition, the school employee may claim two (2) additional days at the rate of salary less the established rate of substitute pay, during any school year for the same purpose. In no case will a salary allowance for absence due to illness in the immediate family be granted beyond the five (5) days during any school year. Application of this clause shall be made through the Superintendent's office.
- E. <u>Military:</u> Time necessary for persons called into temporary active duty of unit of the U.S. Reserves or State National Guard, provided such obligations cannot be fulfilled on days when school is not in session. This will be in accordance with statutory requirements.

ARTICLE V EXTENDED LEAVES OF ABSENCE

A. Military

Any teacher who is inducted or enlists in any branch of the Armed Forces of the United States shall be granted a leave of absence, without pay, for the period of said induction or initial enlistment.

B. Non-Military National Service

A leave of absence up to two years, without pay, may be granted to any tenured teacher who joins the Peace Corps, Vista, National Teacher Corps, or serves as a full-time participant in an exchange or overseas teacher program, or accepts a Fulbright Scholarship.

C. Child Care (Maternity-Paternity)

Leave for teachers under this section shall be in compliance with the Family Leave Act, Chapter 261 of the Public Laws of 1989, with the following additions:

- 1. A female teacher shall notify the Superintendent of her pregnancy in writing, accompanied by her physician's note stating expected date of delivery, at least twelve (12) weeks prior to the requested commencement date of the leave unless a shorter period of time for such notice is made necessary by the medical condition of the teacher.
- 2. Child Care Leave shall commence on a date mutually acceptable to the teacher and the Board, with exact dates of the leave to be arranged, if possible, with the least disruption to the operation of the school system.
 - a. The Board need not grant or extend the leave of absence of any nontenured teacher beyond the end of the contract school year in which the leave is obtained unless the Board, in its own discretion, agrees to an extension of said leave.
 - b. The granting of Child Care Leave to a nontenured teacher shall under no circumstances be deemed to be an offer of employment within the meaning of N.J.S.A. 18A:27-10 for any school year or portion of a school year in which such leave is granted.
 - c. If a tenured teacher wishes to return to work after the close of the school year, she may do so at the beginning of the first or second September 1st (if the date of leave is during the school year) or the second September 1st (if the child is born during July or August) provided she gives the Board notice in writing on or before March 1st of the year she intends to return. If a tenured teacher wishes to return to school on the first February 1st following the date she left, she must give notice in writing to the Board by the previous June 30th.

- 3. No teacher shall be removed from her teaching duties during pregnancy solely because she is pregnant. She may be removed based upon one of the following conditions:
 - a. Her teaching performance has substantially declined from the accepted standard of performance established for the teachers in which such teacher is employed.
 - b. The teacher is found to be medically unable to continue teaching by her own physician and the Board's physician, or where these physicians disagree, by a third physician jointly selected by the Board's and the teacher's physician whose opinion on medical capacity shall be final and binding.
 - c. Any other ground for which a non-pregnant teacher may be removed.
- 4. A teacher adopting a child shall receive similar leave which shall commence upon receiving de facto custody or earlier if necessary to fulfill the requirement for adoption.

D. Illness in The Immediate Family

(Immediate family as defined in Article IV, C.)

A leave under this section shall be in compliance with the Family Leave Act, Chapter 261 of the Public Laws of 1989, with the following addition:

A leave of absence without pay up to one year may be granted for the purpose of caring for a member of the teacher's immediate family.

E. Good Cause

- 1. Other leaves of absence up to one year without pay or health benefits may be granted by the Board for good reason such as, but not limited to, appointment or election to serve in a full-time position of State or National professional or governmental organization or agency, career or life reevaluation, temporary reassignment of employee's spouse, with the following restrictions:
 - a. To be eligible an employee must have seven (7) years of service in the district.
 - b. The leave must be taken from September 1 June 30 of a given school year.
 - c. The leave is subject to the approval of the Superintendent of Schools.

F. Return from Leave

- 1. Teachers on extended leaves of absence shall notify the Administration before March 1st of his/her desire to return effective September 1st.
- 2. Upon return from leave granted pursuant to section A or B of this Article, a teacher shall be placed on the salary schedule at the level he would have achieved if he had not been

absent. In all other instances, time on leave will not count toward salary guide movement. The time spent on leave shall not count toward the fulfillment of time requirements necessary for acquiring tenure.

ARTICLE VI USE OF SCHOOL FACILITIES

- A. Representatives of the Association shall be permitted to transact official Association business on school property at all reasonable times, provided that this shall not interfere with or interrupt normal school operations.
- B. The Association and its representatives shall be permitted to use school buildings at all reasonable hours for meetings on regular school days with prior notice to the principal of the time and location. Use of the buildings at other times will be subject to existing policy for "Use of School Facilities." The principal of the building in question and the school business administrator shall be notified in advance and must approve of the time and place of all such meetings.
- C. The Association shall be permitted to use school facilities and equipment, including computers, duplicating equipment, and all types of audiovisual equipment when school is in session, when such equipment is not otherwise in use subject to the applicable acceptable use policy and regulation. The Board reserves the right to assess a charge for the use of excessive supplies.
- D. The Association shall be permitted to use the interschool courier service and school mail boxes as it deems necessary for school related and Association purposes only. Materials will be distributed by the Association representatives.

ARTICLE VII TEACHER ASSIGNMENT

- A. Teachers will be given written notice of their tentative assignment to grade, and/or subject area, and building for the ensuing year on the date of issuance of contracts. In the event changes in assignment become necessary, the teacher or teachers affected will be notified in writing. Such teachers shall have the option of meeting with the Superintendent or his representative to discuss the changes involved. Final decision of assignment will remain the prerogative of the Superintendent.
- B. The parties to this Agreement recognize that it is difficult, if not impossible, to schedule teacher preparation time and pupil contact time in a manner which would eliminate all instances of unequal work load among teaching staff personnel because of factors such as unexpected absences of teaching staff personnel, budgetary constraints and the need of supervisory personnel to have flexibility in making assignments to meet emergencies and the like. In an effort to minimize such instances of unequal workload, however, the parties hereto agree that every effort will be made to provide each teacher with their schedule for the following school year before school closes in June.
- C. In preparing such schedule, the Principal of each school shall make an earnest effort to satisfy the following criteria:
 - 1. Full-time teaching staff members assigned to Meadowbrook and Ann Blanche Smith Schools shall have three hundred twenty (320) minutes per week of preparation time (at least one (1) preparation period per day). Such teaching staff members who are part-time shall have a pro rata share of such preparation time. The teacher workday will be seven consecutive hours, including a duty-free lunch period equal to that of the students. No modification in teacher arrival and dismissal times will be in excess of fifteen minutes (8:30 A.M. 3:30 P.M.) unless agreed to by the Association.
 - 2. Full-time teaching staff members assigned to the George G. White School and who do not follow a "departmental schedule" shall have three hundred fifteen (315) minutes per week of preparation time (at least one (1) preparation period per day). Such teaching staff members who are part-time shall have a pro rata share of such preparation time. The teacher workday will be seven consecutive hours, ten minutes, including a duty-free lunch period equal to that of the students. No modification in teacher arrival and dismissal times will be in excess of fifteen minutes (8:00 A.M. 3:10 P.M.) unless agreed to by the Association.
 - 3. Full-time teaching staff members assigned to the George G. White School and who follow a "departmental schedule" shall have a maximum of thirty (30) teaching periods per week. No more than six (6) teaching periods may be assigned per day. Teachers will receive eight (8) preparation periods per week (at least one (1) per day), and two (2) special assignment periods per week. The teacher workday will be a consecutive seven hours ten minutes, including a duty-free lunch period equal to that of students, provided, however, that no teachers shall be required to sign out later than 3:50 P.M. except on days when district wide meetings are scheduled.

- 4. Teaching in a "departmental schedule" is defined as: More than half a teacher's schedule being assigned to the 5th, 6th, 7th and 8th grades.
- 5. Preparation periods are defined as: To prepare lesson plans, grade student work, meet with parents, meet with other teachers and/or administrators on individual, grade level, and/or curriculum matters, and for similar responsibilities.
- 6. Preparation time will be within the official entrance and ending time of the student's school day. (Entrance time is defined as ten (10) minutes prior to the official opening time of school.)
- 7. Preparation periods will consist of an uninterrupted block of time of no less than forty (40) minutes. Every effort will be made to ensure that all Special Education/IEP meetings are scheduled on days when a teacher has more than one (1) preparation period, except in unavoidable circumstances.
- 8. Teachers who are assigned to substitute during their preparation period will have the option of being relieved of a duty assignment or being compensated at the rate of \$20.00 per class after the third such substitute assignment each school year. This option or compensation will only apply when coverage infringes upon terms outlined in C. 1, 2, and 3, above. Relief from duty assignment will continue to be the practice at the Middle School during the first three substitute assignments.
- 9. Teaching staff members required to travel between either Meadowbrook, Smith School and/or George G. White School during the day will be provided with twenty (20) minutes in their schedule on the day of travel. Every effort will be made to schedule travel time either directly before or after lunchtime, except in those cases, where scheduling such travel time would negatively impact the arrangement of teaching classes.
- 10. Lunch times described in C. 1, 2, and 3 above may be reduced to a minimum of thirty minutes duty free, twice a month (twenty times yearly) on a rotating basis in order to provide lunch-time supervision of students.
- 11. In lieu of a duty assignment, the President of the Association will be provided with a forty (40) minute period of time per week to carry out Association business. Every effort will be made to schedule the forty (40) minutes in a block period of time. Where this is not possible, as in the case of an elementary classroom teacher, the forty (40) minutes will be a total allotment of time per week.
- 12. No teacher at the Meadowbrook or Ann Blanche Smith Schools will be assigned instructional teaching time with pupils for the first twenty (20) minutes following the official sign-in time in the morning.

D. Evening Assignments:

In addition to the teachers' regular in-school workday, teachers shall be required to attend, where appropriate, Back to School Nights and Parent Orientation Programs. With regards to teachers who are assigned to more than one school, past practice procedures will be

maintained. Teachers may also be required to attend one afternoon and one evening parent conference per year. Each conference day shall be an early pupil and teacher dismissal day. All staff, regardless of whether they have a conference scheduled, shall return to school premises at the following times, unless the parties mutually consent to adjust the times:

Afternoon conference day: 2:00 P.M. to 4:30 P.M. (elementary schools) 1:30 P.M. to 4:00 P.M. (middle school)

Evening conference day: 4:00 P.M. to 7:00 P.M. (all schools)

E. Evaluation Procedure

Teachers shall be evaluated consistent with applicable state statutes and regulations. In no way shall this section be construed to limit the discretion of the administration to continue the practice of requiring a documentation log in connection with evaluations.

F. Event Attendance Outside School Hours

All teachers shall be required annually to attend two (2) extracurricular events outside of school hours. This requirement contemplates student-centered functions such as plays, concerts, and athletic competitions, or similar events. Teachers shall be entitled to no additional pay for their attendance. A teacher may not meet the attendance requirements under this provision by attending a meeting of the Board or by performing chaperone duty at an event, even if the event would otherwise qualify.

The procedure for implementing this provision shall be as follows:

- 1. The Principal of each school shall develop a list of events that qualify. The lists developed by the Principals shall be subject to review and approval by the Superintendent.
- 2. An initial list of events, with their scheduled dates and times if then known, shall be distributed during the first week of school. Over the course of the school year, the Principal and Superintendent shall periodically update the list as necessary.
- 3. Any teacher may propose an event to be added to the list of qualifying events. Whether such event will qualify shall be at the discretion of the Principals and Superintendent.
- 4. In the interest of promoting regular and steady attendance at a variety of different events over the course of the school year, every event on the Principal's list shall be allotted a maximum number of slots. Teachers shall sign up for particular events in advance on a first-come, first-served basis by notifying the Principal. A teacher shall make all reasonable efforts to actually attend those events to which he or she committed, but the Principal shall work with teachers to accommodate rescheduling if necessary due to unforeseen conflicts, cancellations, or other exigencies.

5.	Each teacher shall attend two qualifying events. A teacher may attend events associated with any of the District's schools, regardless of the school to which the teacher is assigned. There shall be no requirement for teachers to formally document their attendance.

ARTICLE VIII TEACHER VACANCIES

Notice of vacancies in teaching and administrative positions shall be publicized in the following manner:

The Superintendent shall send a list of vacancies to all Building Principals for posting on the General Bulletin Board located in the school office, as well as a copy of all vacancies to the President of the Association.

The notice for each position will be posted fifteen (15) school days prior to final date for filing of application.

Exceptions to the above procedure:

For vacancies that require less than fifteen (15) days' notice, the Association President will be so notified.

For vacancies occurring between the last day of school in June and August 31, a notice of such vacancies will be sent to the President of the Association as soon as practicable.

Any teacher who desires to apply for a different position which may be filled during the summer period shall submit his name to the Superintendent, together with the position for which he/she wishes to apply, and an address and telephone number where he can be reached for the summer. The Superintendent, or his designee, shall notify the Association President and only these teachers of any vacancy in a position for which they have applied. Such notice shall be sent in writing as far in advance as is practicable.

ARTICLE IX PERSONNEL FILES

A. Personnel Files

Each teacher shall have the right to inspect his or her personnel file at any reasonable and convenient time during the normal business hours of the Hillsdale School District, provided, however, that such teacher make an appointment for such inspection with the secretary of the Hillsdale Superintendent of Schools, and further provided, that such inspection of the teacher's file shall be made in the presence of the Superintendent's secretary or other person designated by Superintendent. Any statement placed in a teacher's personnel file with the exception of:

- 1. employment and character references from former employers, teachers, school officials or other persons,
- 2. references sent to prospective employers on such teacher by officials or employees of the Hillsdale School District,
- 3. pre-employment investigations,
- 4. official college transcripts

must be shown to the teacher before it is placed in the file and the teacher shall be given the opportunity to attach written comments to such material.

Documents, records and other papers pertaining to a grievance filed by an employee under Article II of this Agreement shall not be placed in such employee's personnel file but shall instead be placed in a separate file, provided, however, that such documents, records and other papers may be placed in such employee's personnel file if they otherwise would be qualified for placement in such employee's personnel file except for the filing of a grievance.

ARTICLE X HEALTH PROGRAM COVERAGE

A. Health Plan

The Board will pay the full premium for individuals eligible under State law and eligible dependents for all health insurance presently included in the New Jersey State Health Benefits Program. (Eligible employees are defined as employees working twenty-five (25) hours or more per week.) Employees hired prior to July 1, 1999, who worked more than twenty-two (22) hours per week during the 1998-99 school year, whose work hours are subsequently reduced to twenty (20) or more will continue to receive all benefits as outlined above.

In addition, employees who worked more than twenty-two (22) hours during the 2004-05 school year will continue to receive all benefits as outlined above as long as they continue to work a minimum of twenty-two (22) hours in the Hillsdale School District.

The School Employees' Health Benefits Program of the State Health Benefits Program shall be the base medical plan for all employees.

The employees' cost of coverage for health insurance shall be capped at thirty-percent (30%) in each year of the Agreement.

B. Dental Plan

The Board shall provide for coverage of eligible employees and eligible dependents in the New Jersey Dental Plan, Inc., or other plan which is mutually accepted. An "eligible employee" under this Paragraph B of this Article X shall be an employee who is eligible to receive the Health Plan Benefits of Paragraph A of this Article X. Employees hired on or after July 1, 1995, will be subject to a twenty-five (25) percent co-pay for their initial three (3) years of employment. Employees hired on or after July 1, 2017, shall be subject to a twenty-five percent (25%) co-pay until they receive tenure or have completed four (4) years of employment, whichever is applicable. Effective July 1, 2023, the maximum annual reimbursement to an eligible employee shall be One Thousand Two Hundred Fifty Dollars (\$1,250).

ARTICLE XI EXTRACURRICULAR COMPENSATION

The following compensations will apply provided that the following activities have prior annual approval of the Superintendent and the Board:

2023-2024 through 2026-2027

A.	Chaperones:
Dag	often a ale a al /arragina

Per after school/evening event: \$71
Per night for overnight field trips: \$204

B. Coaches:		STEP I	STEP II	STEP III
1. Boys Basketball		3840	4152	4464
2. Girls Basketball		3840	4152	4464
3. Boys Soccer		3326	3636	3949
4. Girls Soccer		3326	3636	3949
Boys Track		2468	2778	3090
6. Girls Track		2468	2778	3090
7. Volleyball		3326	3636	3949
8. Intramural Activities (Po	er Person Per Activity)	876	953	1031
9. First Lego League & De	stination Imagination			
Per Coach		2468	2778	3090
Per Judge		\$15	56 Plus Trav	vel

The intramural activities provided for each year shall be determined by the Administrative Council and the Physical Education Department in accordance with demonstrated student interest. Each activity will run a minimum of 24 hours.

C.	Advisors:	STEP I	STEP II	STEP III
	1. Fourth Grade Monitors (per person)	703	780	858
	2. Yearbook	1407	1562	1717
	3. Student Council	1407	1562	1717
	4. Newspaper	1407	1562	1717
	5. Middle School Play	1757	1989	2148
	a) Dramatics Director	1407	1562	1717
	b) Music Director	1407	1562	1717
	c) Art Director	1407	1562	1717
	d) Light and Sound Director	1407	1562	1717
	6. Graduation Director/Program	530	609	687
	7. Graduation Director/Music	265	303	344
	8. Athletic Director	5000	5000	5000
D.	Inservice Course Teaching		\$80 Per Hour	•
E.	After School Bus Monitor	2314	2314	2314

ARTICLE XII PAYMENT FOR UNUSED SICK LEAVE

- A. Subject to the conditions hereinafter set forth, an eligible employee who retires or dies shall receive payment for unused sick leave. To be eligible to receive such payment, the employee must satisfy <u>all</u> of the following conditions:
 - 1. The employee must have at least thirteen (13) years of service in the Hillsdale School District as a certificated employee under contract as of the effective date of retirement or the date of death. In computing the required thirteen (13) years of service, any paid or unpaid leave of absence having a time duration of one-half of a school year or longer, other than a sabbatical leave, shall not be counted.
 - 2. The employee must have at least sixty-five (65) days of accumulated sick leave as of the effective date of retirement or the date of death. In computing the required number of days of accumulated sick leave, only sick leave days accruing under the provisions of N.J.S.A. 18A:30-2 shall be counted. In no event shall sick leave days accruing or awarded under the provisions of N.J.S.A. 18A:30-2.1, 18A:30-6 or any other law be counted.
 - 3. Where the claim for payment of unused sick leave is based upon the retirement of the employee, the employee must have filed a bona fide application for retirement with the Teachers' Pension and Annuity Fund under the provisions of N.J.S.A. 18A:66-1 et seq. and the application so filed must request the payment of a pension commencing immediately on the effective date of the employee's retirement from the Hillsdale School District; it being the intention of the parties to this agreement that a deferred retirement of the employee shall not qualify for the payment of unused sick leave.
 - 4. A written application requesting payment for unused sick leave shall be filed by or on behalf of the employee with the Board no later than twelve (12) calendar months immediately following the effective date of retirement or the date of death of the employee, whichever shall first occur. In no event shall payment for unused sick leave be made if the required application is filed after the expiration of twelve (12) month period.
- B. Where the claim for payment of unused sick leave is based upon the retirement of an employee for reasons other than physical or mental disability, the employee must give written notice of an intention to retire to the Board at least six (6) calendar months prior to the effective date of retirement, but no later than January 15, in order to receive payment during the next school budget year. The written notice shall specify the effective date of retirement.

A written notice of intention to retire complying with the provisions of this Paragraph B may be filed with the Board in lieu of the written application specified in Section (4) of Paragraph A of this Article XII, if such written notice of intention to retire is filed prior to the expiration of the twelve (12) month time period specified in said Section (4) of Paragraph A; it being the intention of the parties to this Agreement that no payment for unused sick leave shall be paid to any employee unless either the written application specified in Section (4) of Paragraph A or the written notice of intention to retire specified

- in this Paragraph B is filed with the Board prior to the expiration of the twelve (12) month period specified in Section (4) of Paragraph A.
- C. Payment for unused, accumulated sick leave under this Article XII shall be at the rate of \$100 per day for all days of unused sick leave accumulated by an eligible employee provided, however, that the maximum total payment to any eligible employee for all sick days of unused sick leave accumulated by the employee shall not exceed the total sum of \$15,000. Payment shall be made only for unused sick leave days accumulated by an eligible employee under the provisions of N.J.S.A. 18A:30-2 and not under any other provision of law. Sick leave days accumulated by an employee while serving in a part-time position (less than 19-1/2 hours per week) shall not be eligible for payment. Effective with the 1999-2000 school year, sick days accumulated in a part-time position of less than twenty-two (22) hours per week shall not be eligible for payment. Effective with the 2005-06 school year, sick days accumulated in a part-time position of less than 25 hours shall not be eligible. No payment shall include interest of any kind. In order to be eligible to receive any unused sick leave benefit, the employee must retire on June 30 of any given year.
 - 1. In the event of a life altering or catastrophic circumstance, an employee can retire prior to June 30th and receive full payment for all eligible unused sick leave.
 - 2. In the event of an unexpected circumstance, the employee may apply to the Superintendent to waive the June 30th retirement date and receive full payment for all eligible unused sick leave.
 - 3. When the employee is living at the time of payment of this benefit, payment shall be made directly to the employee.
 - 4. When the employee is deceased at the time of payment of this benefit, payment shall be made to the person named by the employee as beneficiary to receive this benefit on a "Beneficiary Designation" form provided by the Board. If the employee shall fail to name a beneficiary to receive this benefit or if the person so named shall be deceased at the time of payment of this benefit, payment shall be made to the employee's estate.

ARTICLE XIII SICK LEAVE BANK

A Sick Leave Bank has been established to provide leave coverage to employees who are absent for an extended period due to <u>catastrophic illness or injury</u>. The bank shall operate in accordance with the following rules and regulations:

- A. An employee shall be eligible to participate in the Sick Leave Bank in the employee's fifth year of service.
- B. An employee may participate in the Sick Leave Bank if written notice is given of the employee's desire to donate a minimum of one (1) sick leave day during an enrollment period prior to the employee's request to utilize the Sick Leave Bank. Each year, the enrollment period shall be June 1 to June 30. The contributed sick leave day(s) will be deducted from the employee's accumulated sick leave days on July 1. The employee only has to give one (1) day during his/her employment in the Hillsdale School System to be eligible.
- C. Employee contribution shall be voluntary and shall not exceed five (5) sick days in any given year.
- D. The Sick Leave Bank shall be available only to those employees who:
 - 1. Have exhausted all earned and accumulated leave time (e.g., vacation leave, sick leave and personal leave, as may be applicable); and
 - 2. Have been absent a minimum of sixty (60) consecutive work days.
- E. The Sick Leave Bank will be built up annually, as needed, by the employees contributing one (1) or more of their accumulated sick leave days. No days will be added to the Sick Leave Bank until the number drops below three hundred (300) days, except for new employees seeking enrollment in the bank. At the end of the school year, any unused sick days remaining in the Sick Leave Bank shall be carried over to the next school year.
- F. An employee who is eligible to utilize the Sick Leave Bank must submit a written request to do so to the Sick Leave Bank Board of Trustees. The Sick Leave Bank Board of Trustees shall consist of six (6) members: three (3) appointed by the Board and three (3) appointed by the Association. The request shall outline the nature of the employee's illness, injury or disability and the reason(s) for the requested use of the bank, and shall include medical verification of illness, injury or disability. Verification of continued disability shall be required at reasonable intervals. The Board reserves the right to have the employee examined by medical personnel of its choice.
- G. An employee's use of the Sick Leave Bank shall be subject to the approval of the Board and shall not be subject to grievance or arbitration.

- H. The Trustees of the Sick Leave Bank shall be limited to granting up to sixty (60) school days at one time. A member may request additional sick leave by submitting a request and a doctor's certificate.
- I. An employee shall be limited to no more than one hundred fifty (150) Sick Leave Bank days in a three (3) year period.
- J. Sick Leave Bank days received cannot be extended from one work year to another. However, in the event any employee(s) using the Sick Leave Bank at the end of the work year is still unable to return to work at the beginning of the next work year, that employee must first use all of his/her entitlements for that new year before he/she may be approved to continue Sick Leave Bank use. The maximum number of days set forth in Paragraph I above shall still apply.
- K. Sick leave drawn from the Bank shall be treated for all purposes as if it were accrued sick leave time of the employee who receives it.

ARTICLE XIV SABBATICAL LEAVE - MINI-GRANTS

Having accepted the concept of sabbatical leave as capable of promoting professional growth, the Board will make financial provision for sabbatical leave according to the following plan:

- A. A sabbatical leave shall be granted to one certificated professional staff member during each school year of the current Agreement if there is at least one qualified applicant.
 - 1. To be eligible for sabbatical leave, applicants shall have completed at least seven (7) full years of service in the Hillsdale School District.
 - 2. A sabbatical leave will be granted for a full academic year.
 - 3. Compensation for the individual granted sabbatical leave shall be one-half of his contract salary.
 - 4. Requests for sabbatical leave, on forms furnished by the Sabbatical Leave Committee, must be received by the Superintendent not later than January 1, and action must be taken no later than February 1st of the school year preceding the school year for which the sabbatical leave is requested.
 - 5. The Sabbatical Leave Committee shall consist of the Superintendent, three principals, and one teacher from each of the three schools, the latter to be appointed by the Association Executive Committee. Such Committee shall meet after January 1st to consider all requests for sabbatical leave.
 - 6. Upon return from sabbatical leave, the staff member shall be placed on the salary schedule at the level he would have achieved had he remained actively employed in the system during the period of his absence.
 - 7. The staff member will be obligated to return to the Hillsdale Public Schools for a minimum of two (2) years following the sabbatical leave.
- B. Upon the recommendation of the Committee, a sabbatical shall be granted by the Board to a certificated professional staff member for education purposes.

C. Mini-Grants

- 1. The Board will grant and fund Mini-Grants during the Summer at a total cost not to exceed \$8,000.00 for teacher projects relating to research, curriculum revision, study, or other educational activity which is directly beneficial to the students of the district and approved by the Superintendent.
- 2. \$4000 of the Mini-Grants will be proposed by the administration and open to all appropriate staff members to apply. The remaining \$4000 will be granted based upon staff application and as recommended by a Committee consisting of an appointee by the Superintendent and two appointees by the Association. Staff members may apply as a team

for an individual grant, it being understood that the Mini-Grant Award will be divided equally. Any grant funds not allocated by the Mini-Grant Committee will be re-advertised for projects deemed appropriate by the administration, it being the intent that every effort be made to award yearly the full sum of \$8000.

3. The application for any Mini-Grant must include the Topic, Time-Frame for completion, desired outcome, and how it will directly benefit the students of the district.

ARTICLE XV REPRESENTATION FEE

- A. <u>Purpose</u>. If any employee does not become a member of the Association during any membership year (i.e., September 1 to the following August 31), said employee will be required to pay a representation fee to the Association for that membership year. The purpose of this fee will be to offset the employee's per capita cost of services rendered by the Association as majority representative.
- B. <u>Notification</u>. Prior to the beginning of each membership year, the Association will notify the Board in writing of the amount of the regular membership dues, initiation fees, and assessments charged by the Association to its own members for that membership year. The representation fee to be paid by non-members will be determined by the Association in accordance with the law.
 - 1. On or about September 15 of each year, the Board will submit to the Association a list of all employees in the bargaining unit.
 - 2. On or about December 1 of each year, the Association shall notify the Board as to the names of those employees who are required to pay the representation fee.
 - 3. The Association will notify the Board in writing of any changes in the list provided for in the preceding paragraph and/or the amount of the representation fee, and such changes will be reflected in any deductions made more than ten (10) days after the Board receives said notice.
 - 4. On or about the last day of each month, beginning with the month this Agreement becomes effective, the Board will submit to the Association a list of all employees who began their employment in a bargaining unit position during the preceding thirty (30) day period. The list will include names, job titles, dates of employment, and places of assignment for all such employees. The Board will also notify the Association of any change in the status of an employee regarding transfer, leave of absence, return from leave, retirement, resignation, separation from employment, or death.

C. Deduction and Transmission of Fee.

- 1. The Board will deduct from the salaries of the employees referred to in paragraph 2 of the preceding subsection the full amount of the yearly representation fee in equal installments beginning with the first paycheck in January.
- 2. If an employee who is required to pay a representation fee terminates his/her employment with the Board before the Association has received the full amount of the representation fee to which it is entitled under this Article, the Board will deduct the unpaid portion of the fee from the last paycheck paid to said employee during the membership year in question.

D. <u>Indemnification</u>. In consideration of the Board's participation as set forth herein, the Association agrees to indemnify, defend, and hold harmless the Board from any claim, suit, or other form of liability, including but not limited to attorneys' fees and/or other legal costs and expenses that may arise out of any action taken or not taken by the Board pursuant to this Article.

ARTICLE XVI DURATION OF AGREEMENT

- A. This Agreement shall be effective as of July 1, 2023, and shall continue in effect for a period of three years ending June 30, 2027, provided, however, that if a successor Agreement is not entered into between the parties hereto on or before July 1, 2023, the present Agreement shall remain operative and binding upon the parties until such successor Agreement becomes effective.
- B. In witness whereof the parties hereto have caused this Agreement to be signed by their respective presidents, attested by their respective secretaries, all on the day and year first written.

HILLSDALE EDUCATION ASSOCIATION, INC.	HILLSDALE BOARD OF EDUCATION
BY: EDais	BY:
ELLEN DAVIS	NICOLE KLAS
President	President
BY: CSanto	BY: And Pont
KAREN SANTOS	SACHA POULIOT
Secretary	Secretary

INTEGRAL ASPECTS OF THE SALARY GUIDE

- A. A satisfactory rating by the administrative staff each year is essential for an increase to be granted.
- B. Evidence of continued professional growth in each three-year period will be required, i.e., a third increment will not be granted to a teacher who does not present evidence of such activity.
- C. The Board agrees to compensate certificated employees recognized under Article I who have completed the following years of service in the Hillsdale School System at the indicated increase in base salary.

TIER I

Employed Prior to July 1, 1999

18 Years	\$2000
21 Years	\$2500
24 Years or More	\$3000

TIER II

Employed On or After July 1, 1999

18 Years	\$1000
21 Years or More	\$1700

Such service shall be completed prior to July 1 for twelve-month employees, and prior to September 1 for ten-month employees. No credit shall be given for those years in which there were unpaid leaves of absence

- D. An employee must work a minimum of ninety (90) consecutive days to receive guide credit during any contractual year.
- E. "Mid-year Hire": The Superintendent shall have the option of recommending full credit of one year toward the second contract for any teacher hired prior to February 1st.

ASSOCIATED POLICY

- A. Recognition of interim stages of professional study:
 - 1. A grade of "B" will be required for salary credit in the BA+15 or BA+30, and MA+15 or MA+30 columns. An evaluation of "passing" is required, in the case of a "pass-fail" graduate course, for salary credit in the BA+15 or BA+30, and MA+15 or MA+30 columns.
 - 2. The graduate course or degree program must be in accordance with state law.
 - 3. The following graduate credits will be recognized for salary purposes:
 - a. The BA+15 or BA+30 columns require approved graduate college credits in accordance with state law.
 - b. The Master's Degree column requires:
 - i. A Master's Degree from a college or university accredited for teacher training in accordance with state law.
 - ii. The Master's +15 or MA+30 columns require approved graduate college credits in accordance with state law.
 - c. Eight graduate credits earned in "pass-fail" courses can be recognized for salary purposes on each interim step of the salary guide. The Board shall receive a letter of verification that such courses are of graduate level. Graduate courses other than the aforementioned, to be applied to interim stages of the salary guide, must have prior written approval of the Superintendent. Graduate course credits earned or programs matriculated in prior to the effective date of this Agreement under this paragraph will not be subject to the aforementioned restrictions. The following language shall be applicable only to those employees hired after January 1, 1980. "All graduate courses to be used for credit in above columns must be completed subsequent to the last degree held by the teacher."
 - d. Graduate credits beyond the MA+30 level shall be compensated annually to a maximum of thirty (30) credits at the rate of \$100.00 per credit (maximum \$3000). Courses to be applied to this category must have prior written approval by the Superintendent. Courses to be recognized under this section must be taken after July 1, 1983, and also meet the criteria as established in Paragraphs A, 1 and 2 of the Associated Policy.
 - e. Mentoring: All teachers assigned as a mentor will be compensated at a rate equal to the State Department of Education guidelines. (This compensation will be funded through the State Department of Education or by staff identified as a mentee through payroll deductions in accordance with state law.)

Meetings of the School Improvement Panel (ScIP) will be held during the school day. Members of ScIP will be provided release time to attend ScIP meetings.

B.

YEAR 1		Miller (1986) and a second of the control of the co				
2023-2024	Hillsdale	Teachers				
STEP	ВА	BA+15	BA+30	MA	MA+15	MA+30
11	52,346	54,294	56,241	58,189	60,136	62,084
2	52,846	54,834	56,821	58,809	60,796	62,784
3	53,596	55,624	57,652	59,680	61,708	63,736
4	54,596	56,664	58,733	60,801	62,870	64,938
4A-6	56,296	58,449	60,601	62,754	64,907	67,059
7	58,496	60,736	62,977	65,217	67,457	69,697
8	60,796	63,127	65,459	67,790	70,122	72,453
9	63,146	65,572	67,999	70,425	72,851	75,278
10	65,596	68,121	70,646	73,171	75,696	78,221
11	68,196	70,824	73,452	76,080	78,707	81,335
12	70,896	73,631	76,366	79,100	81,835	84,570
13	73,746	76,592	79,438	82,284	85,130	87,977
14	76,746	79,708	82,670	85,632	88,594	91,556
15	79,746	82,829	85,911	88,994	92,076	95,159
16	83,246	86,454	89,662	92,870	96,078	99,286
16A	86,746	90,020	93,293	96,566	99,839	103,113
17	91,736	95,075	98,413	101,752	105,090	108,429

YEAR 2						
2024-2025	Hillsdale T	eachers				
STEP	ВА	BA+15	BA+30	MA	MA+15	MA+30
1	52,752	54,700	56,647	58,595	60,542	62,490
2	53,752	55,740	57,727	59,715	61,702	63,690
3	54,752	56,780	58,808	60,836	62,864	64,892
4	55,752	57,820	59,889	61,957	64,026	66,094
4A	56,852	59,005	61,157	63,310	65,463	67,615
5-7	58,952	61,192	63,433	65,673	67,913	70,153
8	61,052	63,383	65,715	68,046	70,378	72,709
9	63,402	65,828	68,255	70,681	73,107	75,534
10	65,852	68,377	70,902	73,427	75,952	78,477
11	68,452	71,080	73,708	76,336	78,963	81,591
12	71,152	73,887	76,622	79,356	82,091	84,826
13	74,002	76,848	79,694	82,540	85,386	88,233
14	77,002	79,964	82,926	85,888	88,850	91,812
15	80,002	83,085	86,167	89,250	92,332	95,415
16	83,752	86,960	90,168	93,376	96,584	99,792
16A	87,752	91,026	94,299	97,572	100,845	104,119
17	92,742	96,081	99,419	102,758	106,096	109,435

YEAR 3						
2025-2026	Hillsdale	Teachers				
STEP	ВА	BA+15	BA+30	MA	MA+15	MA+30
1	54,001	55,949	57,896	59,844	61,791	63,739
2	55,001	56,989	58,976	60,964	62,951	64,939
3	56,001	58,029	60,057	62,085	64,113	66,141
4	57,001	59,069	61,138	63,206	65,275	67,343
4A	58,101	60,254	62,406	64,559	66,712	68,864
5	60,201	62,441	64,682	66,922	69,162	71,402
6-8	62,301	64,632	66,964	69,295	71,627	73,958
9	64,401	66,827	69,254	71,680	74,106	76,533
10	66,501	69,026	71,551	74,076	76,601	79,126
11	69,001	71,629	74,257	76,885	79,512	82,140
12	71,656	74,391	77,126	79,860	82,595	85,330
13	74,506	77,352	80,198	83,044	85,890	88,737
14	77,506	80,468	83,430	86,392	89,354	92,316
15	80,506	83,589	86,671	89,754	92,836	95,919
16	84,256	87,464	90,672	93,880	97,088	100,296
16A	88,256	91,530	94,803	98,076	101,349	104,623
17	93,246	96,585	99,923	103,262	106,600	109,939

Year 4											
2026-2027 Hillsdale Teachers											
STEP	ВА	BA+15	BA+30	MA	MA+15	MA+30					
1	55,070	57,018	58,965	60,913	62,860	64,808					
2	56,070	58,058	60,045	62,033	64,020	66,008					
3	57,070	59,098	61,126	63,154	65,182	67,210					
4	58,070	60,138	62,207	64,275	66,344	68,412					
4A	59,170	61,323	63,475	65,628	67,781	69,933					
5	61,270	63,510	65,751	67,991	70,231	72,471					
6	63,370	65,701	68,033	70,364	72,696	75,027					
7-9	65,470	67,896	70,323	72,749	75,175	77,602					
10	67,570	70,095	72,620	75,145	77,670	80,195					
11	70,070	72,698	75,326	77,954	80,581	83,209					
12	72,725	75,460	78,195	80,929	83,664	86,399					
13	75,575	78,421	81,267	84,113	86,959	89,806					
14	78,575	81,537	84,499	87,461	90,423	93,385					
15	81,575	84,658	87,740	90,823	93,905	96,988					
16	85,325	88,533	91,741	94,949	98,157	101,365					
16A	89,325	92,599	95,872	99,145	102,418	105,692					
17	94,315	97,654	100,992	104,331	107,669	111,008					

ADVANCEMENT-PLACEMENT CHART

BASE YEAR 2022-2023		YEAR ONE 2023–2024		YEAR TWO 2024-2025		YEAR THREE 2025-2026		YEAR FOUR 2026-2027
						1	\rightarrow	2
				1	\longrightarrow	2	\longrightarrow	3
		1	\longrightarrow	2	\longrightarrow	3	\longrightarrow	4
1	\longrightarrow	2	\longrightarrow	3	\longrightarrow	4	\longrightarrow	4A
2	\longrightarrow	3	\longrightarrow	4	\longrightarrow	4A	\longrightarrow	5
3	\longrightarrow	4	\longrightarrow	4A	\longrightarrow	5	\longrightarrow	6
4-5	\longrightarrow	4A-6	\longrightarrow	5-7	\longrightarrow	6-8	\longrightarrow	7-9
6	\longrightarrow	7	\longrightarrow	8	\longrightarrow	9	\longrightarrow	10
7	\longrightarrow	8	\longrightarrow	9	\longrightarrow	10	\longrightarrow	11
8	\longrightarrow	9	\longrightarrow	10	\longrightarrow	11	\longrightarrow	12
9	\longrightarrow	10	\longrightarrow	11	\longrightarrow	12	\longrightarrow	13
10	\longrightarrow	11	\longrightarrow	12	\longrightarrow	13	\longrightarrow	14
11	\longrightarrow	12	\longrightarrow	13	\longrightarrow	14	\longrightarrow	15
12	\longrightarrow	13	\longrightarrow	14	\longrightarrow	15	\longrightarrow	16
13	\longrightarrow	14	\longrightarrow	15	\longrightarrow	16	\longrightarrow	16A
14	\longrightarrow	15	\longrightarrow	16	\longrightarrow	16A	\longrightarrow	17
15	\longrightarrow	16	\rightarrow	16A	\longrightarrow	17	\longrightarrow	17
16	\longrightarrow	16A	\longrightarrow	17	\longrightarrow	17	\longrightarrow	17
16A	\rightarrow	17	\longrightarrow	17	\longrightarrow	17	\longrightarrow	17
17	\longrightarrow	17	\longrightarrow	17	\rightarrow	17	\rightarrow	17